

**STATE OF MICHIGAN
IN THE CIRCUIT COURT FOR THE COUNTY OF ANTRIM**

WILLIAM BAILEY

Plaintiff

Case No. 20-9238-CZ

v.

ANTRIM COUNTY

HON. KEVIN A. ELSENHEIMER

Defendant

SECRETARY OF STATE JOCELYN
BENSON

Intervenor-Defendant,

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EXHIBITS 17-26

PLAINTIFF'S FIRST AMENDED COMPLAINT

Respectfully submitted

DePERNO LAW OFFICE, PLLC

Dated: May 17, 2021

/s/ Matthew S. DePerno
Matthew S. DePerno (P52622)
Attorney for Plaintiff

Exhibit 17

Date: 5/16/2021

Subject: Summary of Security Deficiencies in the Antrim County Voting Systems

Analyst: Jeffrey Lenberg

Executive Summary

This summary describes a subset of the critical deficiencies in the security of the electronic voting systems used in Antrim County, Michigan for the November 3, 2020 election.

Election workers/contractors with the technician/supervisor passcode can change the date/time on the Imagecast Precinct (ICP) tabulator tapes by resetting the time on the tabulator after they enter their passcode. The election worker/contractor can then proceed to print a new election tape from the tabulator with whichever data/time stamp they prefer. If a malicious election worker/contractor wished to run additional ballots outside of the election window or after hours, the ability to reset the time to print new tapes makes it extremely difficult to identify fraudulent activities because the paper tapes figure prominently in the canvassing process. See the expert report by Penrose dated May 3, 2021 that shows in the EMS the technician passcode of "123456".

All of the Antrim County election workers and contractors that perform work on the EMS utilize the same account to work on the system. This account has administrative access and can be used to modify the EMS database to manipulate vote totals. The 6 account first name/last names pairs listed in the system database are as follows: Ben/Smythe, John/Smith, Ryan/Smoth, MRO/M01, Return Office/Admin, MRESuper/Admin. These are the only users that account for log entries regardless of who is actually logged into the system and making changes.

The password enforcement policies on the EMS are substandard, they even allow the users to set purposefully "weak" passwords as a feature.

The absence of best practice security procedures to require individual accounts for users to protect accounts and passwords is inexcusable in a system that is used to conduct elections. In addition, the ability to reset date/time on tabulators, reopen the polls, reprint tapes makes fraud very feasible for even low sophistication actors.

Details

Election workers have the ability to set the time on a tabulator at any time in order to print paper tapes that show the appropriate date/time stamp. The technician/supervisor password enables the workers to have this capability. The

process is straightforward and is performed by traversing the menus on the tabulator itself.

For this demonstration scenario, the following steps were performed to illustrate that the ICP paper tabulator tapes can be custom modified to show a specific time of poll closure for the election, regardless of the actual date and time.

- The ICP is powered on.
- The ICP Poll is opened by scanning the security key fob on the ICP sensor and entering the poll worker security passcode of “11032020”, and a zero tape is printed.
- 7 demonstration ballots (same reference ballots from Lenberg report dated May 3, 2020 Exhibit A) are fed into the tabulator demonstration purposes.
 - The vote breakdown on the original ballots for the Presidential Contest is as follows:
 - 4 votes for Trump
 - 2 votes for Biden
 - 1 vote for Jorgenson
 - The vote breakdown on the original ballots for Senate
 - 4 votes for James
 - 2 votes for Peters
 - 1 vote for Willis
- The ICP Poll is closed by placing the security key fob on the ICP sensor which brings up an administrative menu to close the poll. As soon as the poll is closed a paper tape of the tabulation is automatically printed. The paper tape includes a flip of Trump and Biden votes.
 - The vote breakdown on the paper tape for the Presidential Contest is as follows:
 - 2 votes for Trump (flipped from Biden to Trump)
 - 4 votes for Biden (flipped from Trump to Biden)
 - 1 vote for Jorgenson
 - The vote breakdown on the paper tape for Senate
 - 4 votes for James
 - 2 votes for Peters
 - 1 vote for Willis
- The ICP Poll is reopened by placing the security key fob on the ICP sensor and entering the technician passcode “123456”



Figure 1 - ICP LCD Closed Poll Menu

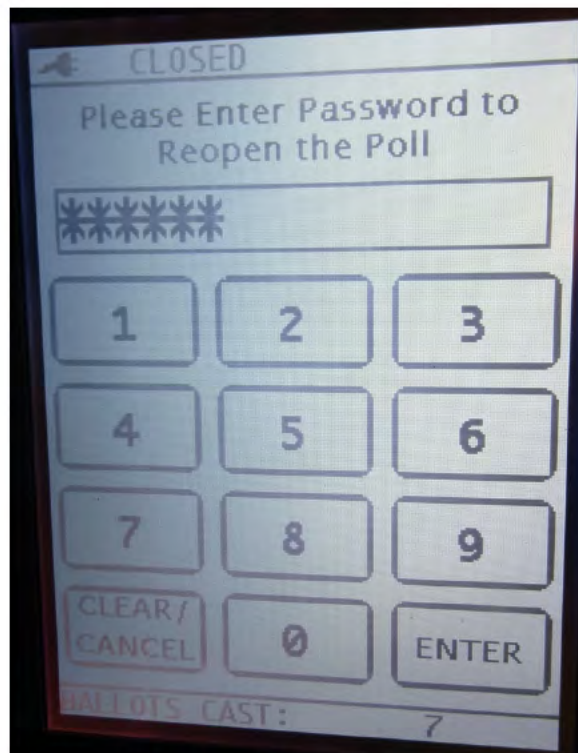


Figure 2 - ICP LCD Menu to Re-open the Poll

- 7 ADDITIONAL demonstration ballots are fed into the system with the same original ballot breakdown as the initial group of ballots used in the demonstration.
- The security key fob is placed on the ICP sensor, and a menu appears automatically ICP LCD showing CLOSE THE POLL, UTILITIES, BALLOT REVIEW, POWER DOWN, and CANCEL



Figure 3 - ICP LCD Administrative Menu

- The following menu selection is made on the tabulator LCD
 - UTILITIES -> DIAGNOSTICS -> INDIVIDUAL -> INTERNAL CLOCK -> SET DATE AND TIME
 - See Figures 4-9

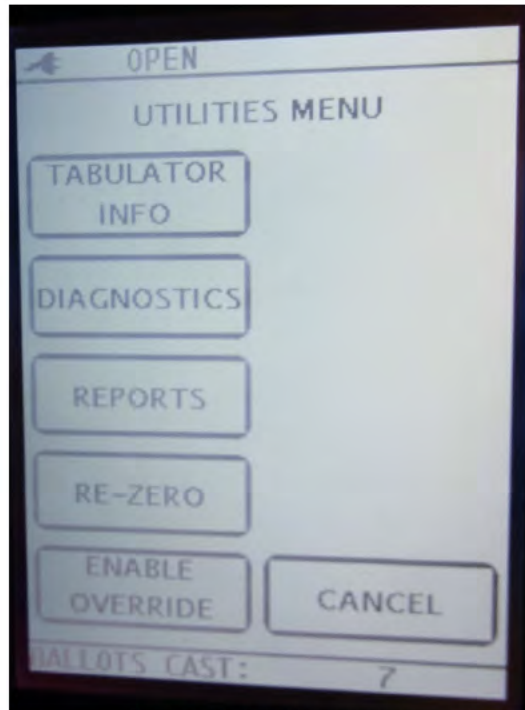


Figure 4 - ICP LCD Utilities Menu

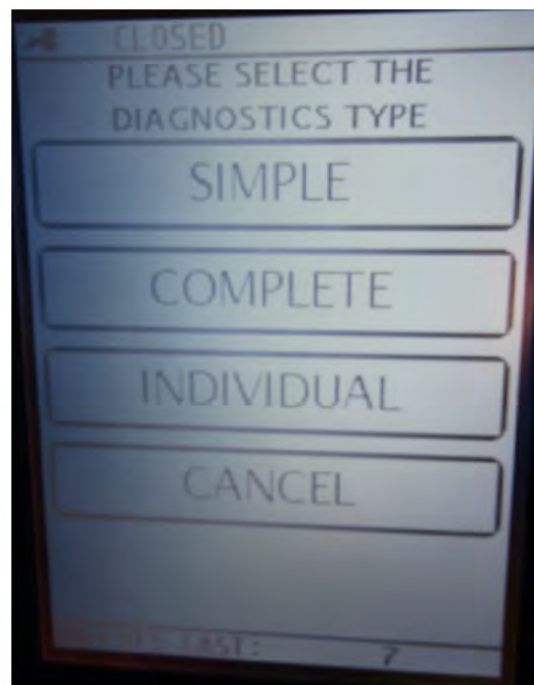


Figure 5 - ICP LCD Selection Diagnostics Type



Figure 6 - ICP LCD Device Selection Menu



Figure 7 - ICP LCD Clock Diagnostic

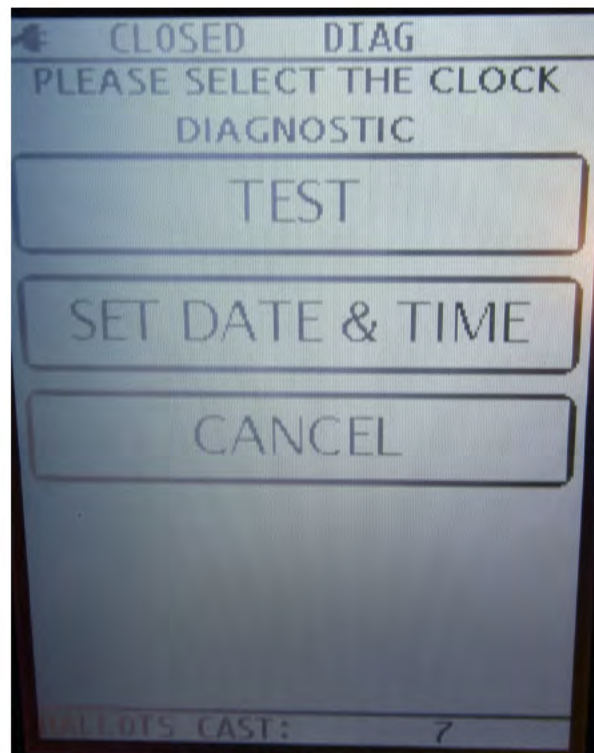


Figure 8 - ICP LCD Set Date/Time

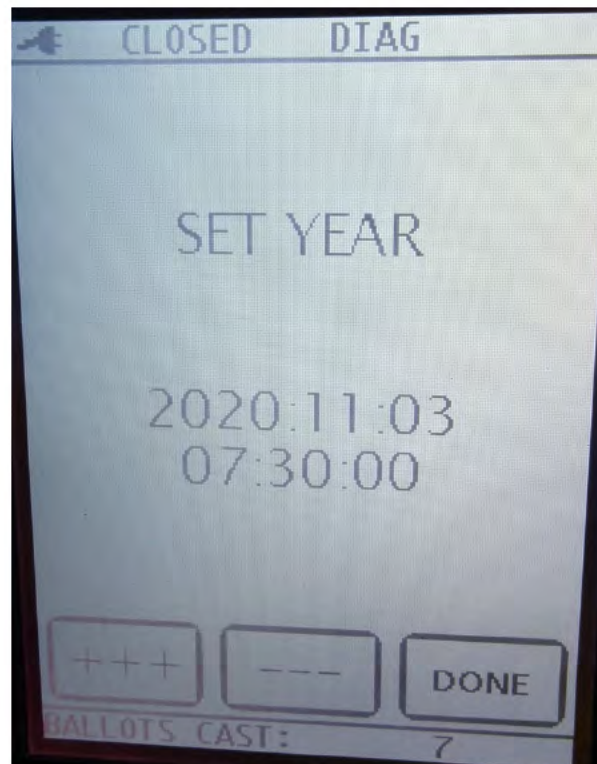


Figure 9 - ICP LCD Dialogue to Set Time

- Set the date/time to the election date/time the poll was originally closed
 - This specific action represents the most egregious vector for fraud for local election workers/contractors with administrative access to the tabulators and to any ballot(s)
 - The ballot images are stored on the EMS and additional blank ballots are in the possession of Election Source contractors and any local official with physical access to the media. (see Penrose report dated May 3, 2021)
 - The poll worker/technician passcodes along with access to additional ballots (could be only one) would be sufficient to perpetrate this fraud
- On the ICP LCD select CANCEL on the DIAGNOSTICS sub-menu
- On the ICP LCD select CLOSE POLL and enter the poll worker passcode “110302020”
- The malicious actor initially makes an estimate the number of fraudulent votes needed to win the election and programs for that scenario. However, often they need to add additional votes beyond the pre-planned fraud estimates, requiring the polls to be *re-opened again* to add additional fraudulent votes to achieve their objectives.
- The ICP Poll is reopened by placing the security key fob on the ICP sensor and entering the technician passcode “123456”
 - Once again, 7 ADDITIONAL demonstration ballots are fed into the system with the same original ballot breakdown as the initial group of ballots used in the demonstration.
 - The security key fob is placed on the ICP sensor, and a menu appears automatically ICP LCD showing CLOSE THE POLL, UTILITIES, BALLOT REVIEW, POWER DOWN, and CANCEL
 - The following menu selection is made on the tabulator LCD
 - UTILITIES -> DIAGNOSTICS -> INDIVIDUAL -> INTERNAL CLOCK -> SET DATE AND TIME
 - Set the date/time to the election date/time the poll was originally closed
 - Again, this is done to ensure the paper tapes printed from the tabulator remain consistent and fraud is not detected during the canvassing process.
 - On the ICP LCD select CANCEL on the DIAGNOSTICS sub-menu
 - On the ICP LCD select CLOSE POLL and enter the poll worker passcode “110302020”

- This demonstration continues to follow the same process of injecting fraudulent votes and maintaining the exact same date and time for the poll opening, closing, and printout to the minute.
 - This is done for two more rounds of adding 7 more fraudulent ballots per round
 - The total number of fraudulent ballots added is 21 in this demonstration while maintaining the same date and time to the minute as the original election results on the ICP tabulator paper tape.
- The fraudulent actor may run this attack ad infinitum at their leisure.

| Total Votes: | | 0 |
|---|---|---|
| President and Vice President of the United States (1) | | |
| Joseph R. Biden / Kamala D. Harris (Democrat): | 4 | |
| Donald J. Trump / Michael R. Pence (Republican): | 2 | |
| Jo Jorgensen / Jeremy Cohen (Libertarian): | 1 | |
| Don Blankenship / William Mohr (U.S. Taxpayers): | 0 | |
| Howie Hawkins / Angela Walker (Green): | 0 | |
| Rocky De La Fuente / Darcy Richardson (Natural Law): | 0 | |
| Write-in: | 0 | |
| Total Votes: | 7 | |

| Total Votes: | | 0 |
|---|----|---|
| President and Vice President of the United States (1) | | |
| Joseph R. Biden / Kamala D. Harris (Democrat): | 8 | |
| Donald J. Trump / Michael R. Pence (Republican): | 4 | |
| Jo Jorgensen / Jeremy Cohen (Libertarian): | 2 | |
| Don Blankenship / William Mohr (U.S. Taxpayers): | 0 | |
| Howie Hawkins / Angela Walker (Green): | 0 | |
| Rocky De La Fuente / Darcy Richardson (Natural Law): | 0 | |
| Write-in: | 0 | |
| Total Votes: | 14 | |

| Total Votes: | | 0 |
|---|----|---|
| President and Vice President of the United States (1) | | |
| Joseph R. Biden / Kamala D. Harris (Democrat): | 12 | |
| Donald J. Trump / Michael R. Pence (Republican): | 6 | |
| Jo Jorgensen / Jeremy Cohen (Libertarian): | 3 | |
| Don Blankenship / William Mohr (U.S. Taxpayers): | 0 | |
| Howie Hawkins / Angela Walker (Green): | 0 | |
| Rocky De La Fuente / Darcy Richardson (Natural Law): | 0 | |
| Write-in: | 0 | |
| Total Votes: | 21 | |

| Total Votes: | | 0 |
|---|----|---|
| President and Vice President of the United States (1) | | |
| Joseph R. Biden / Kamala D. Harris (Democrat): | 16 | |
| Donald J. Trump / Michael R. Pence (Republican): | 8 | |
| Jo Jorgensen / Jeremy Cohen (Libertarian): | 4 | |
| Don Blankenship / William Mohr (U.S. Taxpayers): | 0 | |
| Howie Hawkins / Angela Walker (Green): | 0 | |
| Rocky De La Fuente / Darcy Richardson (Natural Law): | 0 | |
| Write-in: | 0 | |
| Total Votes: | 28 | |

| Total Votes: | | 0 |
|-------------------------------------|---|---|
| United States Senator for State (1) | | |
| Gary Peters (Democrat): | 2 | |
| John James (Republican): | 4 | |
| Valerie L. Willis (U.S. Taxpayers): | 1 | |
| Marcia Squier (Green): | 0 | |
| Doug Dern (Natural Law): | 0 | |
| Write-in: | 0 | |
| Total Votes: | 7 | |

| Total Votes: | | 0 |
|-------------------------------------|----|---|
| United States Senator for State (1) | | |
| Gary Peters (Democrat): | 4 | |
| John James (Republican): | 8 | |
| Valerie L. Willis (U.S. Taxpayers): | 2 | |
| Marcia Squier (Green): | 0 | |
| Doug Dern (Natural Law): | 0 | |
| Write-in: | 0 | |
| Total Votes: | 14 | |

| Total Votes: | | 0 |
|-------------------------------------|----|---|
| United States Senator for State (1) | | |
| Gary Peters (Democrat): | 6 | |
| John James (Republican): | 12 | |
| Valerie L. Willis (U.S. Taxpayers): | 3 | |
| Marcia Squier (Green): | 0 | |
| Doug Dern (Natural Law): | 0 | |
| Write-in: | 0 | |
| Total Votes: | 21 | |

| Total Votes: | | 0 |
|-------------------------------------|----|---|
| United States Senator for State (1) | | |
| Gary Peters (Democrat): | 8 | |
| John James (Republican): | 16 | |
| Valerie L. Willis (U.S. Taxpayers): | 4 | |
| Marcia Squier (Green): | 0 | |
| Doug Dern (Natural Law): | 0 | |
| Write-in: | 0 | |
| Total Votes: | 28 | |

| Total Votes: | | 0 |
|---|---|---|
| Representative in Congress 1st District (1) | | |
| Dana Ferguson (Democrat): | 8 | |

Figure 10 - Manipulated Vote Totals on Tabulator Tapes

| ***** | ***** | ***** | ***** |
|--|--|--|--|
| Antrim County Antrim November 2020 Tuesday, November 3, 2020 | Antrim County Antrim November 2020 Tuesday, November 3, 2020 | Antrim County Antrim November 2020 Tuesday, November 3, 2020 | Antrim County Antrim November 2020 Tuesday, November 3, 2020 |
| Tabulator Name Helena Township, Precinct 1 ICP | Tabulator Name Helena Township, Precinct 1 ICP | Tabulator Name Helena Township, Precinct 1 ICP | Tabulator Name Helena Township, Precinct 1 ICP |
| Tabulator ID 8 | Tabulator ID 8 | Tabulator ID 8 | Tabulator ID 8 |
| Voting Location Helena Township | Voting Location Helena Township | Voting Location Helena Township | Voting Location Helena Township |
| <u>Precinct:</u> | <u>Precinct:</u> | <u>Precinct:</u> | <u>Precinct:</u> |
| Helena Township, Precinct 1 | Helena Township, Precinct 1 | Helena Township, Precinct 1 | Helena Township, Precinct 1 |
| ----- | ----- | ----- | ----- |
| Poll Opened Nov 03/2020 08:01:15 | Poll Opened Nov 03/2020 08:01:15 | Poll Opened Nov 03/2020 08:01:15 | Poll Opened Nov 03/2020 08:01:15 |
| Poll Closed Nov 03/2020 08:03:23 | Poll Closed Nov 03/2020 08:03:30 | Poll Closed Nov 03/2020 08:03:34 | Poll Closed Nov 03/2020 08:03:31 |
| Report Printed Nov 03/2020 08:03:26 | Report Printed Nov 03/2020 08:03:33 | Report Printed Nov 03/2020 08:03:38 | Report Printed Nov 03/2020 08:03:34 |
| ----- | ----- | ----- | ----- |
| Unit Model: PCOS-320C (Rev 1072) | Unit Model: PCOS-320C (Rev 1072) | Unit Model: PCOS-320C (Rev 1072) | Unit Model: PCOS-320C (Rev 1072) |
| Unit Serial: AFAJH20246 | Unit Serial: AFAJH20246 | Unit Serial: AFAJH20246 | Unit Serial: AFAJH20246 |
| Protective Counter: 40623 | Protective Counter: 40630 | Protective Counter: 40637 | Protective Counter: 40644 |
| Software Version: 5.5.3-0002 | Software Version: 5.5.3-0002 | Software Version: 5.5.3-0002 | Software Version: 5.5.3-0002 |
| ----- | ----- | ----- | ----- |
| Total Scanned: 7 | Total Scanned: 14 | Total Scanned: 21 | Total Scanned: 28 |
| Total Voters: 7 | Total Voters: 14 | Total Voters: 21 | Total Voters: 28 |
| ===== | ===== | ===== | ===== |
| Ballot ID: 1124 | Ballot ID: 1124 | Ballot ID: 1124 | Ballot ID: 1124 |
| Ballots Scanned: 7 | Ballots Scanned: 14 | Ballots Scanned: 21 | Ballots Scanned: 28 |
| ===== | ===== | ===== | ===== |
| <u>Precinct:</u> | <u>Precinct:</u> | <u>Precinct:</u> | <u>Precinct:</u> |
| Helena Township, Precinct 1 | Helena Township, Precinct 1 | Helena Township, Precinct 1 | Helena Township, Precinct 1 |
| ----- | ----- | ----- | ----- |
| Straight Party Ticket (1) | Straight Party Ticket (1) | Straight Party Ticket (1) | Straight Party Ticket (1) |
| Democratic Party | Democratic Party | Democratic Party | Democratic Party |

Figure 11 - Specific Times Manipulated on the Tapes Corresponding to Figure 10

Administrator Accounts and Passwords

The Dominion Election Management System (EMS) database accounts have the following user names: John Smith, MRO M01, Return Office Admin, Ben Smythe, MRESuper Admin, Ryan Smoth.

FROM [Antrim May 2020-2020-02-24-16-25-17].[dbo].[AppUser]

100 %

Results Messages

| | Id | username | password | firstName | lastName | __classid | salt |
|---|--------------------------------------|-------------|---|---------------|----------|-----------|------|
| 1 | 4004A444-6AF5-4A75-B22B-16C7564A05B5 | Techadvisor | 0xA1159E9DF3670D549D04524532629F5477CEB7DEEC9B45... | John | Smith | 9001 | 0x |
| 2 | 6CC70D62-BF0B-4D6E-8E78-3FC66BF81083 | MRO01 | 0xA1159E9DF3670D549D04524532629F5477CEB7DEEC9B45... | MRO | M01 | 9001 | 0x |
| 3 | 6CC70D62-BF0B-4D6E-8E78-3FC66BF8EF83 | ROAdmin | 0xA1159E9DF3670D549D04524532629F5477CEB7DEEC9B45... | Return Office | Admin | 9001 | 0x |
| 4 | 7AC70D62-BF0B-4D6E-8E78-3FC66BF8EF83 | Admin | 0xA1159E9DF3670D549D04524532629F5477CEB7DEEC9B45... | Ben | Smythe | 9001 | 0x |
| 5 | 9BC70D62-BF0B-4D6E-8E78-3FC66BF8EF83 | SAdmin | 0xA1159E9DF3670D549D04524532629F5477CEB7DEEC9B45... | MRESuper | Admin | 9001 | 0x |
| 6 | 57C10FCF-3412-4EDD-BC81-588F25D72C35 | RTRAdmin | 0xA1159E9DF3670D549D04524532629F5477CEB7DEEC9B45... | Ryan | Smoth | 9001 | 0x |

Figure 12 – Dominion EMS Database Administrator Accounts

| | | | |
|-------|---|-------------------------|--------------|
| Admin | Election Project has been created with Election Event Designer version 5.5.12.1 | 2019-01-08 09:27:28.340 | UserAction |
| Admin | Instance with name '4c95f7f1-51bc-4149-95ed-72f4c5f3ffe0' of type 'LanguageProfile' modified: name = 'English'; isDefault=True; purpose = 'Ballot Content'; | 2019-01-08 09:27:28.340 | TraceMessage |
| Admin | Instance with name '4c95f7f1-51bc-4149-95ed-72f4c5f3ffe0' of type 'LanguageProfile' with id = '4c95f7f1-51bc-4149-95ed-72f4c5f3ffe0' is created. | 2019-01-08 09:27:28.340 | TraceMessage |
| Admin | Instance with name '20fe3ee1-22e3-4eb2-839d-cb69d505ef27' of type 'LanguageProfile' modified: name = 'English'; isDefault=True; purpose = 'Audio'; | 2019-01-08 09:27:28.340 | TraceMessage |
| Admin | Instance with name '7ac70d62-bf0b-4d6e-8e78-3fc66bf8ef83' of type 'AppUser' modified: password changed; firstName changed from 'John' to 'Ben'; lastName changed from 'Smith' to 'Smythe'; position = "; description = "; contactAddress = "; contactPhone1 = "; contactPhone2 = "; contactEmail = "; | 2019-01-08 09:27:28.340 | TraceMessage |
| Admin | Instance with name '20fe3ee1-22e3-4eb2-839d-cb69d505ef27' of type 'LanguageProfile' with id = '20fe3ee1-22e3-4eb2-839d-cb69d505ef27' is created. | 2019-01-08 09:27:28.340 | TraceMessage |
| Admin | User initiates generation of password. | 2019-01-08 09:27:28.343 | UserAction |
| Admin | User initiates generation of password. | 2019-01-08 09:27:32.063 | UserAction |
| Admin | User initiates generation of password. | 2019-01-08 09:27:32.063 | UserAction |
| Admin | Project security elements created | 2019-01-08 09:27:32.063 | UserAction |
| Admin | User initiates generation of password. | 2019-01-08 09:27:32.063 | UserAction |

Figure 13 - UserInfo Log Change from John Smith to Ben Smythe

Any user with access to the EMS using the EMS Admin username and password to log into the Dominion Democracy Suite Election Event Designer (EED) application will appear to be “Ben Smythe” in the log files. This obfuscates identity of the true user on the system and makes it impossible to perform security audits and ongoing monitoring for suspicious activities. The EED application is used to design the entire election, it is used to program the election files on to the compact flash cards, and it is used to program the security key fobs that are required to open, close, reopen, or rezero the polls.

If there were inappropriate or fraudulent activities occurring on the EMS they would be attributed to the shared account and follow-on investigations would be

stymied by the lack of specificity when it comes to the identity of the user active on the system.

Similarly, any user with access to the RTR using the EMS RTRAdmin username and password to log into the Dominion Democracy Suite Result Tallying and Reporting (RTR) application will appear to be “Ryan Smoth” in the log files. This was found in the template for Michigan (Figures 14 and 15). So one can assume that all counties in Michigan that were programmed using this template will all have Ryan Smoth as the RTRAdmin User. This obfuscates identity of the true user on the system and makes it impossible to perform security audits and ongoing monitoring for suspicious activities. The RTRAdmin operator account offers the option of choosing a “weak” password as a feature. (Figure 16) This option to choose a weak password is against all best security practices and leaves the RTR Operator role susceptible to exploitation by malicious cyber attackers. The RTR application is the one used to import, reject, validate, publish, and unpublish results contained on the compact flash cards and/or results transmitted via modem to a county-located Listener computer (proposed for Antrim but apparently not purchased) that then relays them to the EMS computer. Results can also be manually entered at this point overriding results from any other source. Once they are “published” into the reports that then go out to the media there is no external indication that the results were “manually” entered into the system instead of coming from the tabulators.

| | | | |
|-------|---|-------------------------|--------------|
| Admin | Instance with name '7ac70d62-bf0b-4d6e-8e78-3fc86bf8ef83' of type 'AppUser' modified: password changed; firstName changed from 'John' to 'Ben'; lastName changed from 'Smith' to 'Smythe'; position = "; description = "; contactAddress = "; contactPhone1 = "; contactPhone2 = "; contactEmail = "; | 2019-01-08 09:27:28.340 | TraceMessage |
| Admin | Instance with name '20fe3ee1-22e3-4eb2-839d-cb69d505ef27' of type 'LanguageProfile' with id = '20fe3ee1-22e3-4eb2-839d-cb69d505ef27' is created. | 2019-01-08 09:27:28.340 | TraceMessage |
| Admin | User initiates generation of password. | 2019-01-08 09:27:28.343 | UserAction |
| Admin | User initiates generation of password. | 2019-01-08 09:27:32.063 | UserAction |
| Admin | User initiates generation of password. | 2019-01-08 09:27:32.063 | UserAction |
| Admin | Project security elements created | 2019-01-08 09:27:32.063 | UserAction |
| Admin | User initiates generation of password. | 2019-01-08 09:27:32.063 | UserAction |
| Admin | Project ElectionSource Famous Names Right Oval Closed | 2019-01-08 09:28:46.907 | UserAction |
| Admin | User initiates generation of password. | 2019-01-08 09:28:46.923 | UserAction |
| Admin | Prompt warning: 'Ballot style has not been set. Go to Settings/Election Event Properties menu, Ballot Settings option and select applicable ballot style.'; User answered with: 'OK' | 2019-01-08 09:28:52.440 | UserAction |
| Admin | Project Michigan Template opened | 2019-01-08 09:28:57.657 | UserAction |

Figure 14 - Michigan Project Template Opened

| | | | | |
|-----|---------|---|-------------------------|--------------|
| 733 | Admin | Instance with name 'Transmit to Listener using SSL' of type 'NumberSystemParameter' modified: paramValue changed from '0' to '1'; | 2019-01-08 16:13:19.740 | TraceMessage |
| 734 | Admin | Instance with name 'Transmit Results via internal port' of type 'NumberSystemParameter' modified: paramValue changed from '0' to '1'; | 2019-01-08 16:13:19.740 | TraceMessage |
| 735 | Admin | Instance with name 'Disable SSL Certificate Verification' of type 'NumberSystemParameter' modified: paramValue changed from '0' to '1'; | 2019-01-08 16:13:19.740 | TraceMessage |
| 736 | Admin | Instance with name 'Transmit Totals Results' of type 'NumberSystemParameter' modified: paramValue changed from '0' to '1'; | 2019-01-08 16:13:19.740 | TraceMessage |
| 737 | Admin | Instance with name 'Transmit Results via external port' of type 'NumberSystemParameter' modified: paramValue changed from '0' to '1'; | 2019-01-08 16:13:19.740 | TraceMessage |
| 738 | Admin | Instance with name 'Cross-voted Ballot' of type 'NumberSystemParameter' modified: paramValue changed from '1' to '0'; | 2019-01-08 16:13:19.743 | TraceMessage |
| 739 | Admin | User initiates the Close Project activity | 2019-01-08 16:13:19.743 | UserAction |
| 740 | Admin | Instance with name 'write-in report enabled' of type 'NumberSystemParameter' modified: paramValue changed from '0' to '1'; | 2019-01-08 16:13:19.743 | TraceMessage |
| 741 | Admin | Project Michigan Template Closed | 2019-01-08 16:13:59.073 | UserAction |
| 742 | Techadm | Project Michigan Template opened | 2019-01-08 16:13:59.073 | UserAction |

Figure 15 - Michigan Project Template Closed

Thus “Ryan Smoth” can enter whatever numbers he would like while ignoring the original values on the encrypted compact flash cards and printed tapes. Mr. Smoth can then go back the next day or any day up until the day the canvass is performed and quietly reopen the polls, add a matching number of votes as he manipulated on election night, change the time to match the original paper tape, and print the results. When the canvass is performed the modified paper tape will match the modified manually entered results. This is obviously an unacceptable combination of features that should not be made available in a secure election system.

Ability to set “Weak Passwords”

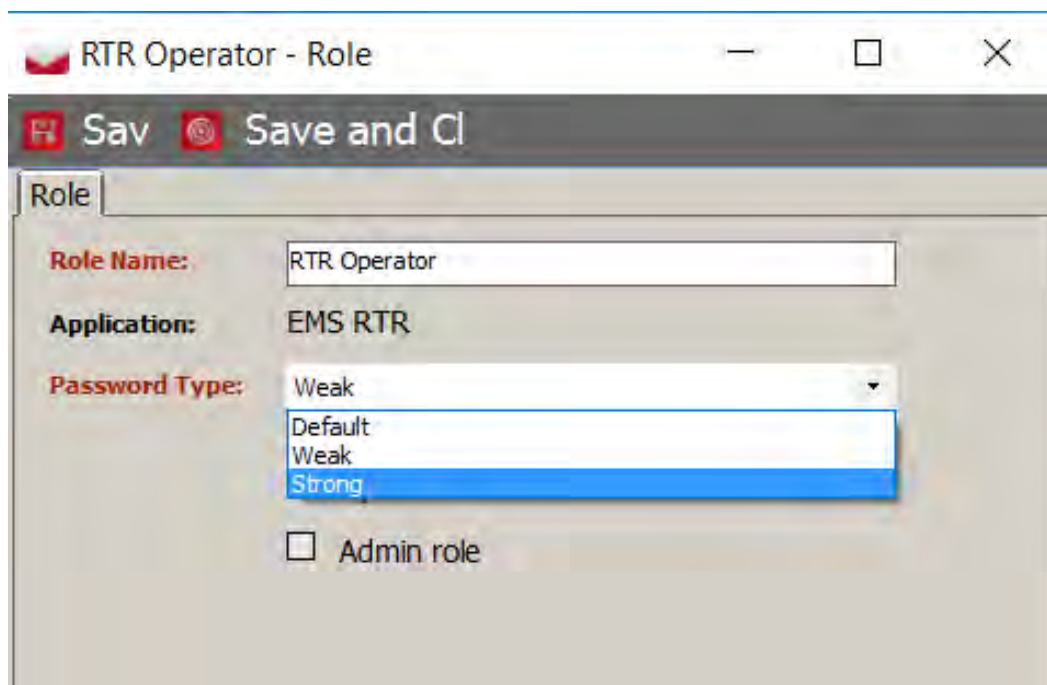



Figure 16 - RTR Operator Password Strength Dialogue Box

The password policy enforcement tool for the EMS gives the following error when we attempt to enter the current passwords used on the Antrim County EMS system.

Under the penalties of perjury, I declare that I have read the foregoing report and that facts stated in it are true.

A handwritten signature in black ink, reading "Jeffrey Lenberg". The signature is written in a cursive style with a horizontal line underneath.

Jeffrey Lenberg

MICHIGAN NOTARY ACKNOWLEDGEMENT

State of Michigan
County of Oakland

The foregoing instrument was acknowledged before me on this 16th day of May, 2021 by Jeffrey
Lenberg.

Notary Public Signature: 

Notary Printed Name: Ann M. Howard
Acting in the County of: Oakland
My Commission Expires: 2/24/2023

Exhibit 18

For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form **990** (2018)

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☒

1 Briefly describe the organization's mission

THE CENTER'S MISSION IS TO INCREASE CIVIC PARTICIPATION BY MODERNIZING ENGAGEMENT BETWEEN LOCAL GOVERNMENT AND THE PEOPLE THEY SERVE WE DO THIS BY (1) EDUCATING THE PUBLIC ABOUT GOVERNMENT AND DEMOCRACY IN THE UNITED STATES AND (2) EDUCATING LOCAL GOVERNMENT AGENCIES ABOUT SKILLS AND STRATEGIES TO BETTER ENGAGE THEIR POPULATIONS

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

| | |
|-----------|---|
| 4a | (Code) (Expenses \$ 628,474 including grants of \$) (Revenue \$ 721,557) |
| | See Additional Data |

| | |
|-----------|---|
| 4b | (Code) (Expenses \$ 297,868 including grants of \$) (Revenue \$ 132,531) |
| | See Additional Data |

| | |
|-----------|---|
| 4c | (Code) (Expenses \$ including grants of \$) (Revenue \$) |
|-----------|---|

4d Other program services (Describe in Schedule O)

| | | |
|--------------|------------------------|---------------|
| (Expenses \$ | including grants of \$ |) (Revenue \$ |
|--------------|------------------------|---------------|

EXHIBIT 1)

| | | |
|-----------|---|---------|
| 4e | Total program service expenses ▶ | 926,342 |
|-----------|---|---------|

Part IV Checklist of Required Schedules

| | Yes | No |
|--|----------------|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 Yes | |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 Yes | |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | No |
| 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | No |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | No |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | No |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | No |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | No |
| 9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | No |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | No |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a Yes | |
| b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | No |
| c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | No |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | No |
| e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | No |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f Yes | |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a Yes | |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | No |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | No |
| 14a Did the organization maintain an office, employees, or agents outside of the United States? | 14a | No |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | No |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | No |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | No |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | No |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | No |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | No |
| 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | No |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | |
| 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | No |
| 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | No |

EXHIBIT 1

Part IV Checklist of Required Schedules (continued)

| | Yes | No |
|--|------------|-----|
| 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | No |
| 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> | 24a | No |
| b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | |
| c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | |
| d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | |
| 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 25a | No |
| b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | No |
| 26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | No |
| 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | No |
| 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | |
| a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> | 28a | No |
| b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> | 28b | No |
| c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | No |
| 29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 | No |
| 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | No |
| 31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> | 31 | No |
| 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | 32 | No |
| 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | No |
| 34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> | 34 | No |
| 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | No |
| b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 35b | |
| 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 36 | No |
| 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | No |
| 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes |

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

| | Yes | No |
|---|-----------|----|
| 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a | 3 |
| b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | 0 |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | |

EXHIBIT 1

| | | | | | | |
|--|--|-----------|----|------------|-----|----|
| 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | | 2a | 17 | | | |
| b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | | 2b | Yes | |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? | | | | 3a | | No |
| b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | | | | 3b | | |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | | | | 4a | | No |
| b If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR) | | | | | | |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | | 5a | | No |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | | | 5b | | No |
| c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | | | | 5c | | |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | | | | 6a | | No |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | | | | 6b | | |
| 7 Organizations that may receive deductible contributions under section 170(c). | | | | | | |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | | | | 7a | | No |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided? | | | | 7b | | |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | | | | 7c | | No |
| d If "Yes," indicate the number of Forms 8282 filed during the year | | | | 7d | | |
| e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | | | | 7e | | No |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | | | 7f | | No |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | | | | 7g | | |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | | | | 7h | | |
| 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | | | | 8 | | |
| 9a Did the sponsoring organization make any taxable distributions under section 4966? | | | | 9a | | |
| b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | | | 9b | | |
| 10 Section 501(c)(7) organizations. Enter | | | | | | |
| a Initiation fees and capital contributions included on Part VIII, line 12 | | | | 10a | | |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | | 10b | | |
| 11 Section 501(c)(12) organizations. Enter | | | | | | |
| a Gross income from members or shareholders | | | | 11a | | |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | | 11b | | |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | | | | 12a | | |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | | 12b | | |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | |
| a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O | | | | 13a | | |
| b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | | 13b | | |
| c Enter the amount of reserves on hand | | | | 13c | | |
| 14a Did the organization receive any payments for indoor tanning services during the tax year? | | | | 14a | | No |
| b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | | | | 14b | | |
| 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N | | | | 15 | | No |
| 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O | | | | 16 | | No |

EXHIBIT 1

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. ☒

Section A. Governing Body and Management

| | | Yes | No |
|-----------|---|-----|-----|
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 5 | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | 4 | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | No |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | No |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | No |
| 6 | Did the organization have members or stockholders? | 6 | No |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | No |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | No |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | |
| a | The governing body? | 8a | Yes |
| b | Each committee with authority to act on behalf of the governing body? | 8b | No |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | No |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

| | | Yes | No |
|------------|--|-----|-----|
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | No |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes |
| c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes |
| 13 | Did the organization have a written whistleblower policy? | 13 | Yes |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | No |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | |
| a | The organization's CEO, Executive Director, or top management official | 15a | Yes |
| b | Other officers or key employees of the organization | 15b | No |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | No |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | |

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed: IL

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records
 ▶ TIANA EPPS-JOHNSON 233 N MICHIGAN AVE NO 1800 CHICAGO, IL 60601 (650) 796-4695

EXHIBIT 1

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

1

● List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

● List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

• List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and Title | (B) Average hours per week (list any hours for related organizations below dotted line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|--|--|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
| | | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
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| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 1b Sub-Total | | | | | | | | | | |
| c Total from continuation sheets to Part VII, Section A | | | | | | | | | | |
| d Total (add lines 1b and 1c) | | | | | | | | 96,912 | 0 | 5,169 |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

| | Yes | No |
|--|-----|----|
| 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> | | No |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | | No |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> | | No |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|----------------------------------|--------------------------------|---------------------|
| | | |
| | | |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

EXHIBIT 1

Form 990 (2018)

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Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

| | | | (A) | (B) | (C) | (D) | |
|---|---|--|---|---|----------------------------------|---|--|
| | | | Total revenue | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 | |
| Contributions, Gifts, Grants and Other Similar Amounts | 1a | Federated campaigns . . . | 1a | | | | |
| | b | Membership dues . . . | 1b | | | | |
| | c | Fundraising events . . . | 1c | | | | |
| | d | Related organizations | 1d | | | | |
| | e | Government grants (contributions) | 1e | | | | |
| | f | All other contributions, gifts, grants, and similar amounts not included above | 1f | 560,319 | | | |
| | g | Noncash contributions included in lines 1a - 1f \$ | | | | | |
| | h | Total. Add lines 1a-1f | 560,319 | | | | |
| Program Service Revenue | | | Business Code | | | | |
| | 2a | PROGRAM SERVICE FEES | 900099 | 854,088 | 854,088 | | |
| | b | | | | | | |
| | c | | | | | | |
| | d | | | | | | |
| | e | | | | | | |
| | f | All other program service revenue | | | | | |
| | g | Total. Add lines 2a-2f | 854,088 | | | | |
| Other Revenue | 3 | | Investment income (including dividends, interest, and other similar amounts) | 19 | | 19 | |
| | 4 | | Income from investment of tax-exempt bond proceeds | | | | |
| | 5 | | Royalties | | | | |
| | 6a | (i) Real | | (ii) Personal | | | |
| | | Gross rents | | | | | |
| | | b Less rental expenses | | | | | |
| | | c Rental income or (loss) | | | | | |
| | d | | Net rental income or (loss) | | | | |
| | 7a | (i) Securities | | (ii) Other | | | |
| | | Gross amount from sales of assets other than inventory | | | | | |
| | | b Less cost or other basis and sales expenses | | | | | |
| | | c Gain or (loss) | | | | | |
| | d | | Net gain or (loss) | | | | |
| | 8a | Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 | | a | | | |
| | | b Less direct expenses | | b | | | |
| | | c Net income or (loss) from fundraising events | | | | | |
| | 9a | Gross income from gaming activities See Part IV, line 19 | | a | | | |
| | | b Less direct expenses | | b | | | |
| | | c Net income or (loss) from gaming activities | | | | | |
| | 10a | Gross sales of inventory, less returns and allowances | | a | | | |
| b Less cost of goods sold | | b | | | | | |
| c Net income or (loss) from sales of inventory | | | | | | | |
| Miscellaneous Revenue | | Business Code | | | | | |
| 11a | OTHER INCOME | 900099 | 555 | | 555 | | |
| b | | | | | | | |
| c | | | | | | | |
| d | All other revenue | | | | | | |
| e | Total. Add lines 11a-11d | 555 | | | | | |
| 12 | Total revenue. See Instructions | 1,414,981 | | | | | |

EXHIBIT 1

0

574

Form 990 (2018)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

| | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|---|-----------------------|------------------------------------|---|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21. | | | | |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22. | | | | |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16. | | | | |
| 4 Benefits paid to or for members. | | | | |
| 5 Compensation of current officers, directors, trustees, and key employees. | 102,513 | 65,235 | 27,492 | 9,786 |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). | | | | |
| 7 Other salaries and wages. | 638,569 | 589,866 | 41,008 | 7,695 |
| 8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions). | | | | |
| 9 Other employee benefits. | 61,525 | 55,782 | 4,696 | 1,047 |
| 10 Payroll taxes. | 61,066 | 54,130 | 5,558 | 1,378 |
| 11 Fees for services (non-employees): | | | | |
| a Management. | | | | |
| b Legal. | 9,174 | | 9,174 | |
| c Accounting. | 11,360 | | 11,360 | |
| d Lobbying. | | | | |
| e Professional fundraising services. See Part IV, line 17. | | | | |
| f Investment management fees. | | | | |
| g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O). | 20,042 | 4,851 | 15,191 | |
| 12 Advertising and promotion. | 817 | 540 | 277 | |
| 13 Office expenses. | 3,212 | 238 | 2,974 | |
| 14 Information technology. | 2,847 | 1,427 | 1,420 | |
| 15 Royalties. | | | | |
| 16 Occupancy. | 55,032 | 50,237 | 3,619 | 1,176 |
| 17 Travel. | 58,657 | 38,595 | 20,062 | |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials. | | | | |
| 19 Conferences, conventions, and meetings. | 7,417 | 2,995 | 4,422 | |
| 20 Interest. | | | | |
| 21 Payments to affiliates. | | | | |
| 22 Depreciation, depletion, and amortization. | 7,407 | 7,347 | 45 | 15 |
| 23 Insurance. | 6,540 | 1,818 | 4,722 | |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O): | | | | |
| a DATA SUBSCRIPTIONS | 52,332 | 52,332 | | |
| b TRAINING AND STAFF DEVELOPMENT | 16,949 | 949 | 16,000 | |
| c BAD DEBT | 3,900 | | 3,900 | |
| d MISCELLANEOUS | 271 | | 271 | |
| e All other expenses | | | | |
| 25 Total functional expenses. Add lines 1 through 24e. | 1,119,630 | 926,342 | 172,191 | 21,097 |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). | | | EXHIBIT 1 | |

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

| | | (A) Beginning of year | | (B) End of year |
|--|--|--------------------------|-----------|--------------------|
| Assets | 1 Cash—non-interest-bearing | 359,049 | 1 | 767,112 |
| | 2 Savings and temporary cash investments | 63,053 | 2 | 63,072 |
| | 3 Pledges and grants receivable, net | 252,400 | 3 | 150,000 |
| | 4 Accounts receivable, net | 86,006 | 4 | 151,051 |
| | 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L | | 5 | |
| | 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L | | 6 | |
| | 7 Notes and loans receivable, net | | 7 | |
| | 8 Inventories for sale or use | | 8 | |
| | 9 Prepaid expenses and deferred charges | 3,925 | 9 | 4,016 |
| | 10a Land, buildings, and equipment—cost or other basis. Complete Part VI of Schedule D | 10a 4,448 | | |
| | b Less: accumulated depreciation | 10b 1,284 | 2,751 | 10c 3,164 |
| | 11 Investments—publicly traded securities | | 11 | |
| | 12 Investments—other securities. See Part IV, line 11 | | 12 | |
| | 13 Investments—program-related. See Part IV, line 11 | | 13 | |
| | 14 Intangible assets | 22,957 | 14 | 16,238 |
| | 15 Other assets. See Part IV, line 11 | 5,138 | 15 | 9,188 |
| 16 Total assets. Add lines 1 through 15 (must equal line 34) | 795,279 | 16 | 1,163,841 | |
| Liabilities | 17 Accounts payable and accrued expenses | 58,623 | 17 | 79,392 |
| | 18 Grants payable | | 18 | |
| | 19 Deferred revenue | 3,137 | 19 | 55,579 |
| | 20 Tax-exempt bond liabilities | | 20 | |
| | 21 Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| | 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | | 22 | |
| | 23 Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D | | 25 | |
| | 26 Total liabilities. Add lines 17 through 25 | 61,760 | 26 | 134,971 |
| Net Assets or Fund Balances | Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. | | | |
| | 27 Unrestricted net assets | 709,869 | 27 | 1,025,627 |
| | 28 Temporarily restricted net assets | 23,650 | 28 | 3,243 |
| | 29 Permanently restricted net assets | | 29 | |
| | Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34. | | | |
| | 30 Capital stock or trust principal, or current funds | | 30 | |
| | 31 Paid-in or capital surplus, or land, building or equipment fund | | 31 | |
| | 32 Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| 33 Total net assets or fund balances | 733,519 | 33 | 1,028,870 | |
| 34 Total liabilities and net assets/fund balances | 795,279 | 34 | 1,163,841 | |

EXHIBIT 1

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

| | | | |
|-----------|---|-----------|-----------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 1,414,981 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 1,119,630 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | 295,351 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 733,519 |
| 5 | Net unrealized gains (losses) on investments | 5 | |
| 6 | Donated services and use of facilities | 6 | |
| 7 | Investment expenses | 7 | |
| 8 | Prior period adjustments | 8 | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | 0 |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 1,028,870 |

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

| | Yes | No |
|--|-----|----|
| 1 Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O | | |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | | No |
| b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | Yes | |
| c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes | |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | | No |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | |

EXHIBIT 1

Additional Data

Software ID:
Software Version:
EIN: 47-2158694
Name: THE CENTER FOR TECHNOLOGY AND CIVIC LIFE

Form 990 (2018)

Form 990, Part III, Line 4a:

THE CENTER EDUCATES THE PUBLIC ABOUT GOVERNMENT AND DEMOCRACY IN THE UNITED STATES, FOCUSING PARTICULARLY ON LOCAL GOVERNMENT. THE CENTER DOES THIS BY AGGREGATING AND DISSEMINATING DETAILED INFORMATION ABOUT GOVERNMENT, CANDIDATES FOR OFFICE, ELECTED OFFICIALS, AND VOTING IN THE UNITED STATES IN EASILY ACCESSIBLE "DATASETS." THESE DATASETS INCLUDE INFORMATION THAT HELP THE GENERAL PUBLIC FIND BASIC INFORMATION, INCLUDING WHAT IS ON THEIR BALLOT AND WHO REPRESENTS THEM. THESE DATASETS ARE FREELY AND UNIVERSALLY AVAILABLE TO THE PUBLIC.

EXHIBIT 1

Form 990, Part III, Line 4b:

EXHIBIT 1

THE CENTER'S GOVERNMENT SERVICES PROGRAM EDUCATES GOVERNMENT AGENCIES ABOUT THE SKILLS, STRATEGIES, AND TOOLS TO ENGAGE THEIR CITIZENS. THIS IS ACCOMPLISHED THROUGH (1) WRITTEN AND MULTIMEDIA MATERIALS AND (2) IN-PERSON TRAINING SEMINARS FOR LOCAL GOVERNMENT AGENCIES.

| | | |
|--|---|---|
| SCHEDULE A (Form 990 or 990-EZ) | Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ▶ Attach to Form 990 or Form 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information. | OMB No 1545-0047 |
| | | 2018 |
| | | Open to Public Inspection |
| Department of the Treasury Internal Revenue Service | Name of the organization THE CENTER FOR TECHNOLOGY AND CIVIC LIFE | Employer identification number 47-2158694 |

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 12, check only one box.)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ))
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university
- 10

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 11

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 12

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
- a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
- b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
- c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
- d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
- e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f

Enter the number of supported organizations
- g

Provide the following information about the supported organization(s)

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | (iv) Is the organization listed in your governing document? | | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--|---|----|---|---|
| | | | Yes | No | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Total | | | | | | EXHIBIT 1 |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170(b)(1)(A)(ix)

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support | | | | | | | |
|---------------------------|---|----------|----------|----------|----------|----------|-----------|
| | Calendar year (or fiscal year beginning in) ► | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant ") | | 666,904 | 272,161 | 738,060 | 560,319 | 2,237,444 |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | 666,904 | 272,161 | 738,060 | 560,319 | 2,237,444 |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 1,947,767 |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 289,677 |

| Section B. Total Support | | | | | | | |
|--|---|---------|---------|---------|---------|---------|-----------|
| Calendar year (or fiscal year beginning in) ► | | (a)2014 | (b)2015 | (c)2016 | (d)2017 | (e)2018 | (f)Total |
| 7 | Amounts from line 4 | | 666,904 | 272,161 | 738,060 | 560,319 | 2,237,444 |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 7 | | 19 | 19 | 19 | 64 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 | Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) | | | | 1,596 | 555 | 2,151 |
| 11 | Total support. Add lines 7 through 10 | | | | | | 2,239,659 |
| 12 | Gross receipts from related activities, etc (see instructions) | | | | | 12 | 2,204,246 |
| 13 | First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ► <input checked="" type="checkbox"/> | | | | | | |

| Section C. Computation of Public Support Percentage | | | | | | |
|---|--|--|--|--|--|----|
| 14 | Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) | | | | | 14 |
| 15 | Public support percentage for 2017 Schedule A, Part II, line 14 | | | | | 15 |
| 16a | 33 1/3% support test—2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/> | | | | | |
| b | 33 1/3% support test—2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/> | | | | | |
| 17a | 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/> | | | | | |
| b | 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/> | | | | | |
| 18 | Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/> | | | | | |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) ► | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public support. (Subtract line 7c from line 6.) | | | | | | |

Section B. Total Support

| Calendar year (or fiscal year beginning in) ► | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ► ☐

Section C. Computation of Public Support Percentage

| | | |
|--|-----------|--|
| 15 Public support percentage for 2018 (line 8, column (f) divided by line 13, column (f)) | 15 | |
| 16 Public support percentage from 2017 Schedule A, Part III, line 15 | 16 | |

Section D. Computation of Investment Income Percentage

| | | |
|--|-----------|--|
| 17 Investment income percentage for 2018 (line 10c, column (f) divided by line 13, column (f)) | 17 | |
| 18 Investment income percentage from 2017 Schedule A, Part III, line 17 | 18 | |

19a 33 1/3% support tests—2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

b 33 1/3% support tests—2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

| Section A. All Supporting Organizations | | Yes | No |
|---|---|-----|----|
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | | |
| | | 1 | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | | |
| | | 2 | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. | | |
| | | 3a | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | | |
| | | 3b | |
| c | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | | |
| | | 3c | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below. | | |
| | | 4a | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | | |
| | | 4b | |
| c | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | | |
| | | 4c | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document). | | |
| | | 5a | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | | |
| | | 5b | |
| c | Substitutions only. Was the substitution the result of an event beyond the organization's control? | | |
| | | 5c | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | | |
| | | 6 | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | | |
| | | 7 | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | | |
| | | 8 | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI . | | |
| | | 9a | |
| b | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI . | | |
| | | 9b | |
| c | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI . | | |
| | | 9c | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below. | | |
| | | 10a | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). | | |
| | | 10b | |

EXHIBIT

Part IV

Supporting Organizations (continued)

| | Yes | No |
|---|-----|----|
| 11 Has the organization accepted a gift or contribution from any of the following persons? | | |
| a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? | | |
| 11a | | |
| b A family member of a person described in (a) above? | | |
| 11b | | |
| c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI | | |
| 11c | | |

Section B. Type I Supporting Organizations

| | Yes | No |
|--|-----|----|
| 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year | | |
| 1 | | |
| 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization | | |
| 2 | | |

Section C. Type II Supporting Organizations

| | Yes | No |
|---|-----|----|
| 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s) | | |
| 1 | | |

Section D. All Type III Supporting Organizations

| | Yes | No |
|--|-----|----|
| 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | | |
| 1 | | |
| 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s) | | |
| 2 | | |
| 3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard | | |
| 3 | | |

Section E. Type III Functionally-Integrated Supporting Organizations

| | | |
|--|-----|----|
| 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) | | |
| a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below | | |
| b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below | | |
| c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions) | | |
| 2 Activities Test. Answer (a) and (b) below. | Yes | No |
| a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities | | |
| 2a | | |
| b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement | | |
| 2b | | |
| 3 Parent of Supported Organizations. Answer (a) and (b) below. | | |
| a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI. | | |
| 3a | | |
| b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard | | |
| 3b | | |

EXHIBIT 1

| | | | |
|--|--|----------------|-----------------------------|
| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations | | | |
| 1 <input type="checkbox"/> Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E | | | |
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | |
| 2 | Recoveries of prior-year distributions | 2 | |
| 3 | Other gross income (see instructions) | 3 | |
| 4 | Add lines 1 through 3 | 4 | |
| 5 | Depreciation and depletion | 5 | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | |
| 7 | Other expenses (see instructions) | 7 | |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) | 1 | |
| a | Average monthly value of securities | 1a | |
| b | Average monthly cash balances | 1b | |
| c | Fair market value of other non-exempt-use assets | 1c | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | |
| e | Discount claimed for blockage or other factors (explain in detail in Part VI) | | |
| 2 | Acquisition indebtedness applicable to non-exempt use assets | 2 | |
| 3 | Subtract line 2 from line 1d | 3 | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions) | 4 | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | |
| 6 | Multiply line 5 by .035 | 6 | |
| 7 | Recoveries of prior-year distributions | 7 | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | |
| Section C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | |
| 2 | Enter 85% of line 1 | 2 | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | |
| 4 | Enter greater of line 2 or line 3 | 4 | |
| 5 | Income tax imposed in prior year | 5 | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | |
| EXHIBIT 1 | | | |
| 7 <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions) | | | |

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions | Current Year |
|--|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes | |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations | |
| 4 Amounts paid to acquire exempt-use assets | |
| 5 Qualified set-aside amounts (prior IRS approval required) | |
| 6 Other distributions (describe in Part VI) See instructions | |
| 7 Total annual distributions. Add lines 1 through 6 | |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions | |
| 9 Distributable amount for 2018 from Section C, line 6 | |
| 10 Line 8 amount divided by Line 9 amount | |

| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2018 | (iii) Distributable Amount for 2018 |
|---|-----------------------------|--|---|
| 1 Distributable amount for 2018 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2018 (reasonable cause required-- explain in Part VI) See instructions | | | |
| 3 Excess distributions carryover, if any, to 2018 | | | |
| a From 2013. | | | |
| b From 2014. | | | |
| c From 2015. | | | |
| d From 2016. | | | |
| e From 2017. | | | |
| f Total of lines 3a through e | | | |
| g Applied to underdistributions of prior years | | | |
| h Applied to 2018 distributable amount | | | |
| i Carryover from 2013 not applied (see instructions) | | | |
| j Remainder Subtract lines 3g, 3h, and 3i from 3f | | | |
| 4 Distributions for 2018 from Section D, line 7 \$ | | | |
| a Applied to underdistributions of prior years | | | |
| b Applied to 2018 distributable amount | | | |
| c Remainder Subtract lines 4a and 4b from 4 | | | |
| 5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI See instructions | | | |
| 6 Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions | | | |
| 7 Excess distributions carryover to 2019. Add lines 3j and 4c | | | |
| 8 Breakdown of line 7 | | | |
| a Excess from 2014. | | | |
| b Excess from 2015. | | | |
| c Excess from 2016. | | | |
| d Excess from 2017. | | | |
| e Excess from 2018. | | | |

EXHIBIT 1

Additional Data

Software ID:

Software Version:

EIN: 47-2158694

Name: THE CENTER FOR TECHNOLOGY AND CIVIC LIFE

Schedule A (Form 990 or 990-EZ) 2018

Page **8**

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions)

Facts And Circumstances Test

EXHIBIT 1

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
THE CENTER FOR TECHNOLOGY AND CIVIC LIFE

Employer identification number
47-2158694

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

| | (a) Donor advised funds | (b) Funds and other accounts |
|---|-------------------------|------------------------------|
| 1 Total number at end of year | | |
| 2 Aggregate value of contributions to (during year) | | |
| 3 Aggregate value of grants from (during year) | | |
| 4 Aggregate value at end of year | | |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

| | Held at the End of the Year |
|--|-----------------------------|
| a Total number of conservation easements | 2a |
| b Total acreage restricted by conservation easements | 2b |
| c Number of conservation easements on a certified historic structure included in (a) | 2c |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register | 2d |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

► \$

(ii) Assets included in Form 990, Part X

► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included on Form 990, Part VIII, line 1

► EXHIBIT 1

b Assets included in Form 990, Part X

► \$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

| | Amount |
|----|--------|
| 1c | |
| 1d | |
| 1e | |
| 1f | |

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

| | (a)Current year | (b)Prior year | (c)Two years back | (d)Three years back | (e)Four years back |
|--|-----------------|---------------|-------------------|---------------------|--------------------|
| 1a Beginning of year balance | | | | | |
| b Contributions | | | | | |
| c Net investment earnings, gains, and losses | | | | | |
| d Grants or scholarships | | | | | |
| e Other expenditures for facilities and programs | | | | | |
| f Administrative expenses | | | | | |
| g End of year balance | | | | | |

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

(ii)

related organizations

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

Yes

No

3a(i)

3a(ii)

3b

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|---|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land | | | | |
| b Buildings | | | | |
| c Leasehold improvements | | | | |
| d Equipment | | 4,448 | 1,284 | 3,164 |
| e Other | | | | |
| Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) | | | | 3,164 |

EXHIBIT 1

Schedule D (Form 990) 2018

Part VII

Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
|---|----------------|---|
| (1) Financial derivatives | | |
| (2) Closely-held equity interests | | |
| (3) Other _____ | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12) ▶ | | |

Part VIII

Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
|---|----------------|---|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13) ▶ | | |

Part IX

Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d See Form 990, Part X, line 15

| (a) Description | (b) Book value |
|---|----------------|
| (1) | |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 15) ▶ | |

Part X

Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability | (b) Book value | |
|---|----------------|--|
| (1) Federal income taxes | | |
| | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶ | | |

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

EXHIBIT 1

☒

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Part XIII Supplemental Information

| Return Reference | Explanation |
|---------------------------|-------------|
| See Additional Data Table | |
| | |
| | |
| | |
| | |
| | EXHIBIT 1 |
| | |

Additional Data

Software ID:
Software Version:
EIN: 47-2158694
Name: THE CENTER FOR TECHNOLOGY AND CIVIC LIFE

Supplemental Information

| Return Reference | Explanation |
|------------------|--|
| PART X, LINE 2 | THE CENTER FOLLOWS THE GUIDANCE IN THE FASB CODIFICATION TOPIC RELATED TO UNCERTAINTY IN I NCOME TAXES WHICH PRESCRIBES A COMPREHENSIVE MODEL FOR RECOGNIZING, MEASURING, PRESENTING AND DISCLOSING IN THE FINANCIAL STATEMENTS UNCERTAIN TAX POSITIONS THAT THE CENTER HAS TAK EN OR EXPECTS TO TAKE IN ITS TAX RETURNS UNDER THE GUIDANCE, THE CENTER MAY RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS "MORE LIKELY THAN NOT" THAT IT I S SUSTAINABLE, BASED ON ITS TECHNICAL MERITS THE TAX BENEFITS RECOGNIZED IN THE FINANCIAL STATEMENTS FROM SUCH A POSITION SHOULD BE MEASURED BASED ON THE LARGEST BENEFIT THAT HAS A GREATER THAN 50% LIKELIHOOD OF BEING REALIZED UPON ULTIMATE SETTLEMENT WITH A TAXING AUT HORITY HAVING FULL KNOWLEDGE OF ALL RELEVANT INFORMATION THE CENTER BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR THE POSITIONS TAKEN ON ITS RETURNS |

EXHIBIT 1

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury

Name of the organization

THE CENTER FOR TECHNOLOGY AND CIVIC LIFE

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018**Open to Public
Inspection****Employer identification number**

47-2158694

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|--|
| FORM 990, PART VI, SECTION A, LINE 8B | THERE ARE NO COMMITTEES WITH THE AUTHORITY TO ACT ON BEHALF OF THE GOVERNING BODY EXHIBIT 1 |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|---|---|
| FORM 990, PART VI, SECTION B, LINE 11B | THE 990 IS PROVIDED TO THE ENTIRE BOARD OF DIRECTORS AND IS REVIEWED AND APPROVED BY THE PRESIDENT AND EXECUTIVE DIRECTOR EXHIBIT 1 |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|---|---|
| FORM 990, PART VI, SECTION B, LINE 12C | THE CENTER'S BOARD REVIEWS THE POLICY ANNUALLY, REQUIRES ANNUAL DISCLOSURES OF CONFLICTS OF INTEREST, AND REQUIRES EACH MEMBER TO SIGN AN AGREEMENT THAT INCLUDES A REQUIREMENT FOR BOARD MEMBERS TO UPDATE THE BOARD IF THERE ARE ANY CHANGES TO THE ANNUAL DISCLOSURE AS THOSE CHANGES ARISE. THE CENTER'S STAFF HANDBOOK CONTAINS A POLICY WHEREBY EMPLOYEES ARE TO DISCLOSE ANY POTENTIAL CONFLICT OF INTEREST TO THEIR MANAGERS AS THEY ARISE. |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|---|
| FORM 990, PART VI, SECTION B, LINE 15A | IRS FORMS 990 OF ORGANIZATIONS WITH SIMILAR STAFF SIZE, MISSION, AND BUDGET WERE COMPILED AS COMPARABILITY DATA BY THE BOARD THE EXECUTIVE DIRECTOR, WHO ALSO SERVES ON THE BOARD, ABSTAINED FROM VOTES AND DISCUSSION ON SALARY DETERMINATION THE PROCESS WAS DOCUMENTED IN THE BOARD MEETING MINUTES THERE ARE NO OTHER COMPENSATED OFFICERS OR KEY EMPLOYEES |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|--|---|
| FORM 990, PART VI, SECTION C, LINE 19 | THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS OF THE CENTER ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST EXHIBIT 1 |

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|----------------------------------|---|
| FORM 990, PART XII, LINE 1 | THE PROFESS HAS NOT CHANGED FROM THE PRIOR YEAR <div>EXHIBIT 1</div> |

Exhibit 19

Tiana Epps-Johnson

Center for Technology and Civic Life, Chicago, IL

**r turnout by training elections
er communicate with voters and
information through digital
platforms**

The Problem:

U.S. voter turnout is lower than in most developed countries, with fewer than 60% of adults casting a ballot in 2016. Nonvoters are younger, more racially diverse, lower-income, and less educated than their voting counterparts, and their absence at the polls keeps government from representing the whole nation. Suppression is one cause of the problem, but so are outdated elections offices that are ill-equipped to communicate with voters and elections information that is difficult for voters to access.

The Approach:

The Center for Technology and Civic Life (CTCL) provides technology and data to boost voter turnout in two ways: 1) Government Services: **CTCL** trains local elections officials to run more modern, inclusive elections, providing toolkits, trainings, and a professional network to help them to make websites more accessible, to engage on social media, and to collect and use elections data to help voters. 2) Civic Data: **CTCL** collects and standardizes messy data about voting and government to help civic tech groups and companies build user-friendly tools. So far, it has trained 3,000-plus elections officials in districts representing tens of millions of rural, urban, and suburban voters. In 2016, its data powered both Google and Facebook's main ballot information tools, reaching as many as 65 million voters.

My civic hero:

My grandma Rose

Updates

Face to Face with the Fellows: Tiana Epps-Johnson

MEET NEDGINE PAUL DEROLY
LEARN MORE ABOUT NEDGINE'S WORK.
[LET'S GO >](#)

MEET SASHA FISHER
LEARN MORE ABOUT SASHA'S WORK.
[LET'S GO >](#)

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Exhibit 20



(/)

MENU

Announcing the Center for Technology and Civic Life (/2015/04/announcing-the-center-for-technology-and- civic-life/)

Published April 8, 2015

Following their 2014 successes delivering civic information to millions of voters and connecting hundreds of election officials across the country, NOI's Election Administration team is transitioning into its own organization, The Center for Technology and Civic Life (<http://www.techandcivicliflife.org/>).

The Center for Technology and Civic Life (CTCL) is non-partisan, non-profit organization focused on increasing civic participation by modernizing engagement between local government and the people they serve. CTCL focuses its efforts in three main areas:

- Training local government on how to use technology to enhance the civic livelihood of their communities;
- Developing free/low-cost tools for government where there are clear needs; and
- Aggregating civic data sets and developing infrastructure that enables the flow of information and

interactions between government and the people they are serving.

CTCL will continue a number of programs focused on supporting institutions and developing infrastructure for civic participation. Current NOI programs that are moving to the Center include:

- The Governance Project, which provides a standardized dataset of federal, state, and local elected officials nationwide. This data also includes website, social media, and contact information for these officials, and is tied to political geography through Open Civic Data Identifiers.
- The Ballot Information Project, which aggregates and standardizes candidate & referenda information of a similar scope for major elections. Both the Governance Project and Ballot Information Project datasets are open-source and are available for free via the Google Civic Information API, where they've been accessed over 50 million times since 2012.
- ELECTricity, which connects local election administrators from across the country, helps build and share resources that improve elections. In addition to its training and collaboration components, in 2014 ELECTricity launched a pilot program that helps under-resourced election offices build websites. The websites are carefully designed so voters can easily find the information they are looking for most, and the user-friendly and free platform allows election administrators to maintain their own websites.

The Center for Technology and Civic Life is headed by Executive Director Tiana Epps-Johnson, formerly the head of NOI's Election Administration department. Also joining from NOI are co-founders Whitney May, who leads the ELECTricity project, and Donny Bridges, who heads CTCL's civic data programs.

Published by: [Ethan Roeder \(/author/ethan/\)](/author/ethan/) Posted in: [Latest News \(/category/news/\)](/category/news/)



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Exhibit 21

The Switch

Inside the Democratic party's Hogwarts for digital wizardry

[+ Add to list](#)By [Brian Fung](#)

July 8, 2014

Joe Biden has said a lot of strange things in his time. For the loose-lipped vice president, however, even this was a new one.

"Trust me," he told voters last month. "You don't want a Death Eater like Malfoy as your congressman."

Biden's remarks came near the feverish end of a heated Democratic primary battle whose candidates included, among others, the son of an impoverished government bureaucrat, a professor of transfiguration and a groundskeeper who's half-giant by birth. The winner would go on to confront Slytherin incumbent Draco Malfoy in a race to represent the state of Columbia's 22nd district.

You may already be guessing that the primary was a fiction, perhaps J.K. Rowling's stab at a "West Wing"-themed reboot of the Harry Potter franchise. You're right, of course: The 22nd district of Columbia doesn't exist. Hermione Granger never wound up endorsing Neville Longbottom — and neither did Biden, for that matter.

But with the real midterms fast approaching, Democrats are eager to put more people in the field who've been trained in the latest campaigning techniques. That means [spreading some of the technological lessons](#) of the

2012 presidential election down to smaller state and local races. It means giving people who've never seen a line of HTML the power to write their own. And it means applying the pressure of an actual campaign to be sure those skills stick.

Hence the wargame for Columbia 22. Established by the New Organizing Institute — the left's think tank for campaign know-how — the annual exercise introduces dozens of recruits to what's now a standard feature of 21st-century politics: Digital strategy, or the use of data, new media and randomized controlled experiments to enhance a campaign's performance.

Data science can help juice donor giving, enhance the reach of viral ads and videos, and help eliminate waste and uncertainty. Other aspects of it help improve the interactions between voters and door-to-door volunteers, helping campaigns identify who's susceptible to further messaging, and what kind. Both conservatives and liberals have been vastly upping their investments in political technology ever since President Obama's reelection campaign introduced data-driven politics to the general public three years ago. Now, as Republicans have made [strides of their own](#) in Moneyballing politics, Democrats are seeking to maintain their edge. That contest is taking place largely in the background, but it's taken on added urgency with November — and, depressingly, 2016 — looming.

Every night for a week last month, teams of budding progressive activists stayed up past the witching hour to digest the complex lessons that, famously, helped put President Obama in the White House for a second term. Many had never written a line of HTML before in their lives. Soon they were cranking out e-mails to "voters" — a group of some 600 practicing political strategists — coding Web sites for their fictional candidates and responding to negative attacks from Draco Malfoy. A liberal's rendition of "Defense Against the Dark Arts," you could say.

The hands-on work is just the most visible part of what the New Organizing Institute, or NOI, claims it does with its annual boot camp. Beyond giving rookies a set of basic skills, the crash course helps develop a wider talent and knowledge infrastructure that many Democrats credit when discussing their technological gains of the last few electoral cycles.

Graduates of NOI's boot camp are everywhere (even Australia), subtly influencing the tone and the strategy of hundreds of campaigns and nonprofits at every scale. Lessons they learn in the field get fed back into NOI's pipeline, creating a cycle of learning and self-improvement that affects the wider party.

Political technology tends to make the most difference on the margins: Getting a few more people to share a candidate's Facebook status, or increasing donor rates by just a few percent. But in the aggregate, all that nudging can add up.

When George Zimmerman was acquitted by a jury in the Trayvon Martin case last year, Steven Pargett had already packed his bags to come to Washington. Pargett, a communications director for a Florida nonprofit, was bound for D.C. to attend NOI's seventh annual boot camp. But when the court's decision came down, Pargett sprung into action, putting off his new media training for a year. Reflecting recently, Pargett said staying behind to organize protests around the verdict was still the right call. But he wished he'd had the benefit of knowing then the skills he's learned now — from how to craft action-driving messages to running controlled experiments with his organization's list of 18,000 registered e-mail addresses.

"That would've led to us having better conversations with our supporters," he said. "We would've raised more money. It would've made such a huge

difference."

At boot camp last month, Pargett and his teammates began each day with an in-person crash course on the left's latest tactics and techniques. Many had been honed and tested under real-world conditions in the 2008, 2010 and 2012 elections. Over time, as political technology has gotten more complex, so have the classes. It used to be, for instance, that testing an e-mail meant tweaking a subject line before sending each version to a small subset of voters — an attempt to see which subject line was better at getting people to open the correspondence. Then the winning subject line would be used in the mass mailing to a wider audience.

Even in the last few years, however, testing has become a multivariate process, said Matt Compton, digital director for the Democratic National Committee.

"Now we're talking about testing multiple drafts against each other," he said. "Some of them may be image-based, testing various senders against each other, testing various packets within the e-mail and doing all of that within one single test ... The tools have given us much more capacity to do more sophisticated testing."

Practitioners like Compton dropped by boot camp to explain to trainees how all these tactics worked — but on at least one occasion, they were interrupted by actual politics.

The day NOI taught its campers about e-mail happened to be the same day as former House Majority Leader Eric Cantor's stunning loss against primary challenger David Brat in Virginia. As news of the upset spread, NOI's training room turned into a real-life campaign war-room as officials for various organizations scrambled for the doors.

"For a moment, I was like, 'This is going to ruin everything,'" said NOI training manager Bridget Todd. "But then I was like, 'Wait, this is actually a great lesson boot campers are seeing.' That visual of folks checking their phone and rushing into the nearest office? It's good."

Pretty soon, the boot campers themselves were putting what they'd learned to use. Their task: Deploy digital tactics to sell Hagrid, Professor McGonagall and a range of other characters to a group of critical experts who weren't afraid to give occasionally biting feedback on their performance.

The name "boot camp" is not undeserved. Students received their hands-on assignments each day at around dinnertime (after having already spent the day learning); few finished before 2 a.m. At that hour, relationships grew tense. One trainee, a programmer and immigrant activist named Erick Garcia, joked that there were times he wanted to kill his teammates. Others were forced to unlearn old habits, much to their chagrin.

"I thought I knew everything about writing," said Eartha Terrell, who worked on Hagrid's campaign. "When I got here, I was stripped of that ego pretty quickly."

The feedback from real-world strategists wasn't random; many, including the trainers, are themselves boot camp alumni. Boot campers have gone on to some of the most prominent left-leaning organizations in the country — such as AFL-CIO, Greenpeace and Planned Parenthood, not to mention the White House and political firms like Blue State Digital.

From perches like these, the boot camp graduates often hold two interrelated jobs: To win, and to discover new political tactics in the course of doing so.

These dual activities aren't taking place in a vacuum; Republicans are working quickly to make up for a technological shortfall that emerged during the 2012 campaign. In recent months, the GOP has debuted a set of data and analytics tools for statewide campaigns in preparation for this year's midterm elections. An early taste of the technology came in March when Republicans performed what they called a "live-fire test" in Florida. The test seemed to work, giving David Jolly [a somewhat surprising win](#) over Democrat Alex Sink. The district in question had broken for Obama in both 2008 and 2012, leading many to expect a similar outcome this time. No dice.

For the left, boot camp isn't just about teaching newbies the basics; it's about staying a few steps ahead of the Republicans and preventing more races from turning out like Sink and Jolly's. They might hang onto that technological lead for a while, according to University of Virginia political scientist Larry Sabato. But probably not forever.

"Mobilization begets countermobilization," Sabato said in an interview.

"It's a fundamental principle of politics. The leadership in campaign technology often moves back and forth between the parties, often depending on which party is more desperate."

The big challenge for Democrats now, Sabato added, is in figuring out how to mobilize voters for an off-year election. Turnout, it turns out, is [a longstanding puzzle](#) when it comes to midterms. If Democrats can't close the turnout gap, they'll be likely to lose ground in Congress come November.

To help forestall that outcome, the left has been [pushing its lessons about data and analytics](#) all the way down to mayoral candidates and county council races.

This is also where boot camp alumni come in. In addition to those who take positions at high-profile political organizations, many more spread to smaller advocacy groups and campaigns. Beyond their day jobs, these digitally savvy individuals act as informal listening posts for NOI: What a same-sex marriage advocate learns in one state about tactics and technology will ultimately benefit climate activists in Vermont, and vice versa.

Boot camp has even gone global. Tabatha Fulker is an Australian organizer who came to NOI with an eye toward starting a version of boot camp back home. Australians understand that that political technology is the future, Fulker told me — but they don't know how to put it into practice. And the fancy technology and data science won't help anyone if it's too complicated to learn.

"Excel bores us all to tears and it's intimidating," said Fulker. "Unless you know how to do it, you kind of sit there and pretend. But we walked into that session and there were two people wearing party hats off the side of their heads, and they made it fun."

The fact that each year's mock election is based on its own theme helps. In past years, the candidates running for Columbia's 22nd district have taken the shape of Muppets, characters from '90s television shows and superheroes.

Personality and community, Fulker and others said, is boot camp's secret sauce. It's the foundation for a much larger network of liberals than boot camp itself can reasonably hope to train. Whereas an organization's loyalty might otherwise end at its own front door or its state boundary, NOI's created a self-sustaining organism that ties activists and organizers into a more cohesive crowd that evolves over time.

Other organizations on the left have done this kind of work before. The Analyst Institute is a low-profile clearinghouse for campaign know-how with a similar bent for data and rigorous testing. But its research is mostly secret, as are its members and relationships. AI's Web site is a barebones destination with little in the way of introductory information. Although AI was thought to have [worked closely with the Obama campaign team](#), it wouldn't acknowledge doing so. Where NOI's general approach might be described as crowdsourcing, AI has adopted a brain-trust strategy to developing new tactics. In many ways, the Analyst Institute is more of a foil to NOI than anything else.

All that was pretty far from the minds of boot campers' after six days of campaigning. In a last-minute effort to secure uncast ballots, candidates blasted a final plea to their supporters to get out the vote.

"Tell your friends, family and even the ghoul living in your attic to get out to vote today," Luna Lovegood's digital directors wrote. Professor McGonagall announced an eleventh-hour endorsement by the Working Families Party. Joe Biden exhorted his followers to kick Death Eaters out of Congress.

By the time polls closed, it was clear who was going to represent Democrats against the Slytherin machine: [Lee Jordan](#), the Gryffindor Quidditch commentator who was also, it turned out, an advocate for immigrants and house elves. This race was over. But the real race — the Muggle elections — has only just begun.

 **1 Comment**

Exhibit 22



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CENTER FOR
ELECTION INNOVATION
& RESEARCH

Media contact: David J. Becker
media@electioninnovation.org

**PRISCILLA CHAN AND MARK ZUCKERBERG COMMIT \$300 MILLION DONATION
TO PROMOTE SAFE AND RELIABLE VOTING DURING COVID-19 PANDEMIC**

September 1, 2020

WASHINGTON, DC -- The Center for Tech and Civic Life (CTCL) and The Center for Election Innovation & Research (CEIR) announced today that Priscilla Chan and Mark Zuckerberg have committed \$300 million to promote safe and reliable voting in states and localities during the COVID-19 pandemic.

Chan and Zuckerberg have committed \$250 million to CTCL, a nonprofit, nonpartisan organization dedicated to creating a more engaged democracy, which will regrant funds to local election jurisdictions across the country to help ensure that they have the staffing, training, and equipment necessary so that this November every eligible voter can participate in a safe and timely way and that their vote is counted.

Chan and Zuckerberg have also committed \$50 million to CEIR, a nonprofit, nonpartisan organization whose mission is to assist state and local election officials to ensure elections are secure, voters have confidence in election outcomes, and democracy thrives as civic engagement grows.

"We all depend on election officials to provide safe and secure voting options to the public. Unfortunately, election departments face unprecedented challenges in 2020 due to COVID-19," said Tiana Epps-Johnson, Executive Director of Center for Tech and Civic Life. "This expansion of our COVID-19 Response Grant program provides our country's election officials and poll workers with the critical resources they need to safely serve every voter."

"State election officials are facing unprecedented challenges during this election season. The COVID-19 pandemic is resulting in election options and procedures different than voters have ever seen, while the threat of disinformation could greatly diminish voters' confidence in democratic process," said David Becker, Executive Director of The Center for Election Innovation & Research. "This donation will greatly assist election officials as they seek to inform voters about their voting options and any changes, educate them about how they can successfully ensure their ballot is received and counted, and bolster transparency and legitimacy."

"Due to the unprecedented challenges COVID-19 will have on voting across the country, election officials are working around the clock to make sure that every voter has the ability to participate safely and have their vote counted," said Priscilla Chan and Mark Zuckerberg. "Many counties and states are strapped financially and working to determine how to staff and fund

operations that will allow for ballots to be cast and counted in a timely way. These donations will help to provide local and state officials across the country with the resources, training and infrastructure necessary to ensure that every voter who intends to cast a ballot is able to, and ultimately, to preserve the integrity of our elections.”

“As 150 million Americans vote during a global pandemic, there are a lot of things that are going to be different than previous elections,” said Jocelyn Benson, Michigan Secretary of State. “This grant will be of tremendous assistance as we work to get the word out to voters, and help them plan for a successful voting experience.”

“In a time when so much is changing around us, Americans need to know now more than ever how to make their voice heard in this fall’s election,” said Frank LaRose, Ohio Secretary of State. “That requires getting them the information they need from trusted sources, and these dollars are going to go a long way to making that happen.”

“This investment is critical for election departments, whether they are large, small, urban, or rural. CTCL works with, and understands, jurisdictions of all types, and the COVID-19 response grant program is another example of their developing plans that meet election officials’ most urgent needs,” said Pam Anderson, Executive Director of the Colorado County Clerks Association.

BACKGROUND ON THE CTCL DONATION FOR LOCAL JURISDICTIONS

The \$250 million CTCL donation will be used specifically to support a variety of efforts by local jurisdictions to expand voter access, including:

- Poll worker recruitment, hazard pay, and training
- Polling place rental
- Temporary staffing support
- Drive-through voting
- Equipment to process ballots and applications
- Personal protective equipment (PPE) for poll workers
- Nonpartisan voter education from cities and counties

Launched in 2015, CTCL is focused on connecting Americans with the information they need to become and remain civically engaged and ensure that U.S. elections are more professional, inclusive, and secure by educating voters and supporting local election administration. CTCL works to collect and standardize the information that all eligible citizens need to be able to vote and to ensure that local election officials have the tools and trainings they need to conduct more trustworthy, inclusive elections, and troubleshoot problems ahead of Election Day.

This new donation will allow CTCL to scale its efforts to support election infrastructure and local election officials nationwide. CTCL will issue an open call to local election officials in all states, offering support on the initiatives listed above to help ensure Americans across the country can rely on a strong electoral system this November and know that their votes will be counted. Efforts will be made to ensure that a diverse set of counties are included: urban, suburban, exurban and rural. Jurisdictions that apply will be awarded funding based on their population.

Additionally, in states where CTCL is already active, funds will be allocated at the county and municipality level to support work already in progress. This encompasses urban and rural counties in every corner of America. The list of counties and states will grow across the country as other counties and municipalities apply for assistance.

BACKGROUND ON THE CEIR DONATION FOR STATES AND LOCALITIES

CEIR was founded by David Becker in 2016, after working for two decades in elections, leading Pew's efforts to improve elections, and serving as a voting rights attorney in the Justice Department under both Democratic and Republican administrations. CEIR has a proven track record of working in a nonpartisan manner with election officials from around the country and from both sides of the aisle, building voter trust and confidence, increasing voter participation, and improving the efficiency of election administration.

CEIR has worked for years to combat the threat of foreign interference that seeks to further divide our nation and depress citizen engagement, and strengthen election infrastructure against potential attacks. As the pandemic further challenges voter confidence and engagement, CEIR has been working with election officials of both parties to engage in more effective civic outreach to adapt processes to our new reality, combat disinformation, and inform voters of their options to vote this fall and changes from previous elections.

This donation will enable CEIR to further scale up this work, helping election officials across the nation reach their voters with critical information about voter registration, mail voting, early voting, polling locations and hours, and the vote-counting process to make participating in this election convenient and secure for all eligible voters.

###

Exhibit 23

Michigan CTCL Grant Recipient Jurisdiction 2016 Presidential Election Results

| Election Office | Total Vote for Donald Trump | Total Vote for Hillary Clinton | Clinton Vote Percentage |
|-----------------------------------|-----------------------------|--------------------------------|-------------------------|
| City of Detroit ¹ | 7,682 | 234,871 | 96.8% |
| City of Flint ² | 4,685 | 27,774 | 85.6% |
| City of Ann Arbor ³ | 7,269 | 51,092 | 87.5% |
| City of Saginaw ⁴ | 3,704 | 13,536 | 78.5% |
| City of Kalamazoo ⁵ | 6,522 | 21,728 | 76.9% |
| City of East Lansing ⁶ | 4,147 | 13,073 | 75.9% |
| City of Lansing ⁷ | 11,219 | 32,716 | 74.5% |
| City of Muskegon ⁸ | 3,372 | 8,933 | 72.6% |
| TOTAL | 48,600 | 403,723 | 89.3% |

¹ Wayne County website Nov. 2016 election results, available at:
<https://www.waynecounty.com/elected/clerk/november-8-2016-general.aspx>.

² Genesee County website Nov. 2016 election results, available at:
https://www.gc4me.com/departments/county_clerks1/docs/Elections/201611/16NOVGEN.Fed.State.pdf.

³ Washtenaw County website Nov. 2016 election results, available at:
<https://electionresults.ewashtenaw.org/electionreporting/nov2016/canvassreport530.html>.

⁴ Saginaw County website Nov. 2016 election results, available at:
<https://www.saginawcounty.com/Elections/Election%20Results/2016/2016%20November%20General%20Election%20-%20Precinct%20Report.pdf>.

⁵ Kalamazoo County Nov. 2016 election canvass report.

⁶ Ingham County website Nov. 2016 election results, available at:
<https://cl.ingham.org/Portals/CL2/election%20night/Nov%20Election%20Results/1.htm>.

⁷ *Id.*

⁸ Muskegon County website Nov. 2016 election results, available at:
https://www.co.muskegon.mi.us/DocumentCenter/View/9370/2016-11-08_Precinct_Results.

Exhibit 24



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COVID-19 RESPONSE GRANTS

We provide funding to U.S. local election offices to help ensure they have the critical resources they need to safely serve every voter in 2020.

The Center for Tech and Civic Life (CTCL) is excited to expand our COVID-19 Response Grant program to all U.S. local election jurisdictions. Backed by a generous \$250M contribution, CTCL will

provide grants to local election jurisdictions across the country to help ensure you have the staffing, training, and equipment necessary so this November every eligible voter can participate in a safe and timely way and have their vote counted.

APPLY FOR A COVID-19 GRANT

As of October 1, over 1,700 election offices have applied for a CTCL COVID-19 Response grant. Because the grant program has been so well received, we are extending the application deadline. All U.S. local election offices that have not previously applied are invited to apply by Thursday, October 15th.

Questions about the COVID-19 grant application or process? Email us at help@techandciviclife.org.

If you have questions about implementing public health measures, scaling absentee ballot processing, or educating voters, please visit CTCL's new [Election Resources for Safe Elections](#) website, a collection of free and easy to use resources devoted to helping you navigate today's election challenges.

Why is CTCL providing grants to election offices?



Who is providing the grant?



Who do I reach out to with questions about the grant program?



What kind of election expenses do the grant funds cover? —

Election offices can use the funds to cover certain 2020 expenses incurred between June 15, 2020 and December 31, 2020. These include, but are not limited to, the costs associated with the safe administration of the following examples of election responsibilities.

Ensure Safe, Efficient Election Day Administration

- Maintain open in-person polling places on Election Day
- Procure Personal Protective Equipment (PPE) and personal disinfectant to protect election officials and voters from COVID-19
- Support and expand drive-thru voting, including purchase of additional signage, tents, traffic control, walkie-talkies, and safety measures

Expand Voter Education & Outreach Efforts

- Publish reminders for voters to verify and update their address, or other voter registration information, prior to the election
- Educate voters on safe voting policies and procedures

Launch Poll Worker Recruitment, Training & Safety Efforts

- Recruit and hire a sufficient number of poll workers and inspectors to ensure polling places are properly staffed, utilizing hazard pay where required

- Provide voting facilities with funds to compensate for increased site cleaning and sanitization costs
- Deliver updated training for current and new poll workers administering elections in the midst of pandemic

Support Early In-Person Voting and Vote by Mail

- Expand or maintain the number of in-person early voting sites
- Deploy additional staff and/or technology improvements to expedite and improve mail ballot processing

How do I know that my office is eligible to receive a grant?



How much money is my office eligible to apply for?



Is this a matching funds grant?



What if I share election responsibilities with another local government office?



What information does my office need to provide in the grant application?



Who should submit the application for my election office?



When can I submit my application?



When will my office receive the grant?



Will the grant be mailed via check or transferred via wire? 

What reporting is required? 

You will be required to submit a report that indicates how you spent the grant funds. The report will be in a format that should not be overly burdensome.

When do I report how my office spent the funds? 

You'll need to submit your grant report by January 31, 2021.



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CONNECT

Exhibit 25



Joe Cantin returns his absentee ballot to a drop box outside the Lansing City Clerk's Election Unit on Monday, Aug. 3, 2020, in Lansing. *Nick King/Lansing State Journal*

Exhibit 26

NEWS

Lansing, East Lansing clerks mail absentee ballot applications to all registered voters

Sarah Lehr Lansing State Journal

Published 7:56 a.m. ET Sep. 11, 2020

East Lansing and Lansing are mailing absentee ballot applications to all registered voters before November's election, meaning tens of thousands more people in the two cities will get the applications this year without having to request them.

Clerks say the move will promote alternatives to in-person voting at a time when people may not want to risk COVID-19 exposure at the polls.

A 2018 amendment to the state's constitution expanded voting rights by making it possible for Michiganders to vote absentee without citing a specific reason for doing so, such as being out of town on Election Day.

People can request absentee ballots by mail or in-person at their local clerk's office. And Lansing and East Lansing have permanent absentee voter lists, allowing people to sign up for absentee voter applications to be mailed to their houses before every election.

Related: Michigan sets record for number of absentee ballot requests for Nov. election

But, for the first time East Lansing mailed the applications to about 16,000 registered voters who are not on the permanent list and who have not specifically requested an application.

Lansing's mailing list targeted more than 60,000 people who hadn't yet asked for applications. The capital city first began mailing the applications to all registered voters prior to August 2020 primary.

Lansing and East Lansing received \$15,600 and \$8,500 respectively from the Center for Tech and Civic Life, a center-left nonprofit focused on increasing voter participation, for the mailings. Each city mailed the latest round of applications late last week.

Michigan leaders warn: Voting twice is a felony, even if Trump suggests it

"We hope that this brings attention to the process so people know they have the right to vote absentee if they choose," East Lansing Clerk Jennifer Shuster said.

In contrast, Meridian Township the third largest municipality in Ingham County after Lansing and East Lansing, is not doing a mass mailing of the applications to all registered voters.

"We feel confident that everyone who wants to vote absentee will be able to vote absentee with plenty of time to spare," Township Clerk Brett Dreyfus said, adding that Meridian's permanent absentee voter list has grown to more than 15,000 people.

More: Voting by absentee ballot in Michigan is easy. We're here to walk you through it.

People across Michigan will get another reminder to vote this fall from Secretary of State Jocelyn Benson, who used \$1.4 million in federal funding to send postcards to more than 4.4 million registered voters. The postcards explain how Michiganders can request absentee ballots online or in-person at a clerk's office.

Benson drew ire from President Donald Trump this summer when she used federal funding to send absentee ballot applications to millions of registered Michigan voters before the primary.

Related: Lansing expanding drop-off sites for absentee ballots

In a tweet, President Donald Trump falsely called Benson's actions illegal and referred incorrectly to the documents as absentee ballots. They were ballot applications rather than the ballots themselves.

For the general election, local clerks can begin mailing ballots or providing them in person on Sept. 24. Completed absentee ballots must be received via mail, drop box or in-person at a clerk's office by 8 p.m. Nov. 3 to be counted.

Contact reporter Sarah Lehr at slehr@lsj.com. Follow her on Twitter @SarahGLEhr.